



Marine Transportation System

Research and Technology Coordination Conference

16 November 2001





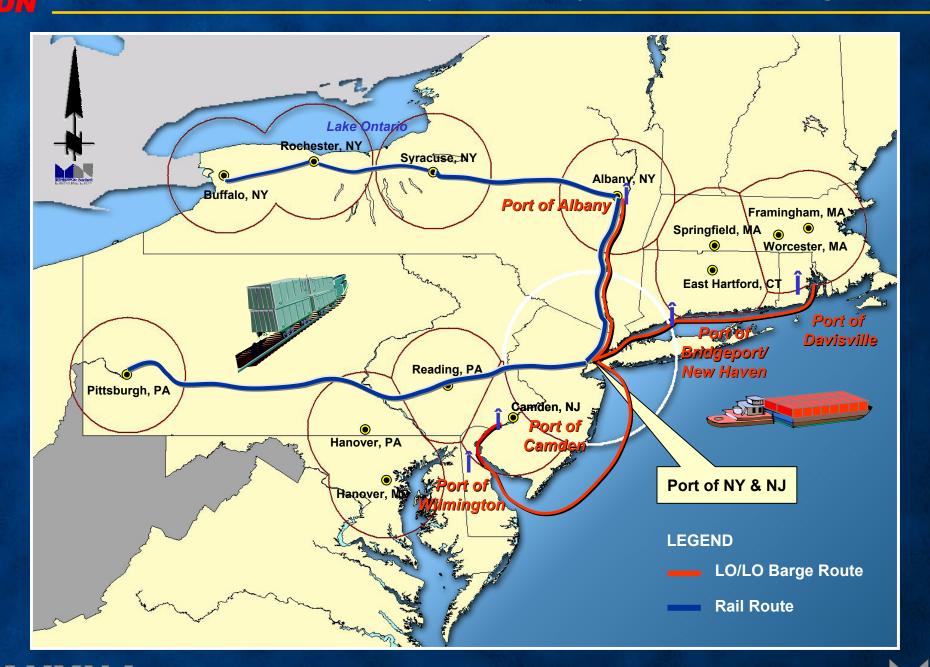


WHAT IS PIDN?



TRUPUSED FIDIN ROUTES

13 State Market Will be Served by a Network of Liner Train and Barge Services





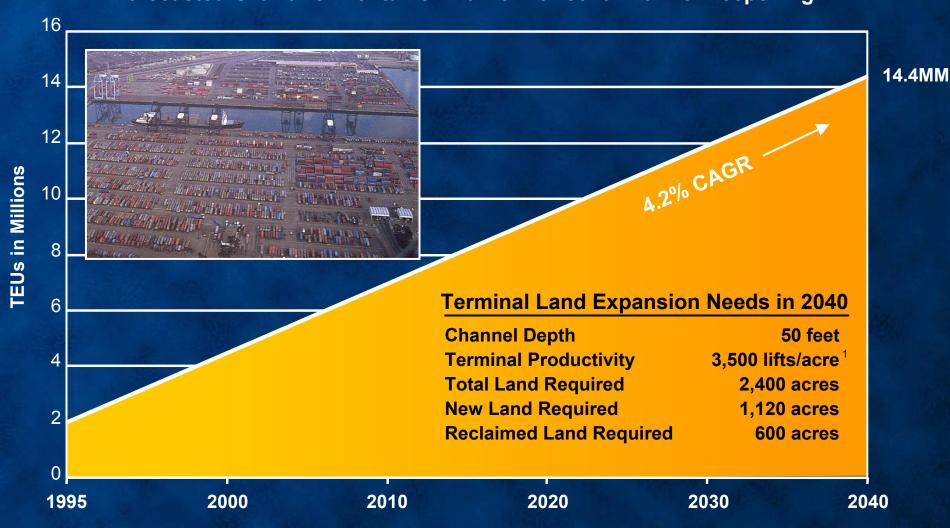
WHY PIDN?





PORT DEVELOPMENT & INVESTMENT PLAN

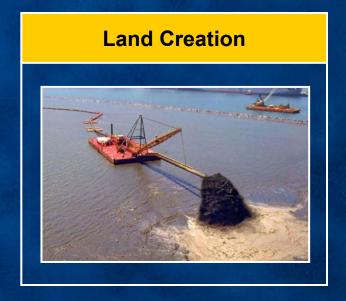
Forecasted Growth of Container Traffic with 50 ft Channel Deepening

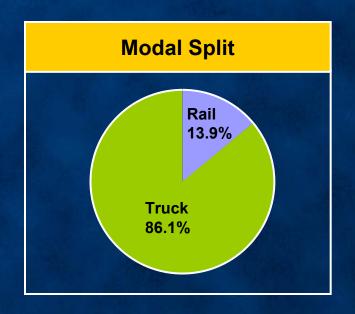


Note: 1) Increased from current 1,500 Lifts per Acre

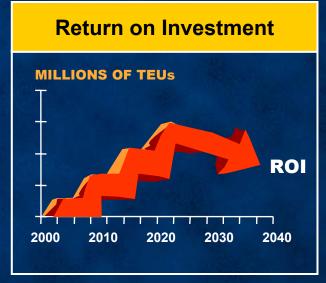


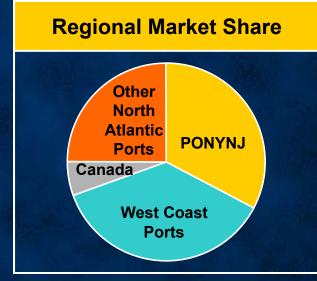
PORT GROWTH AND DEVELOPMENT ISSUES









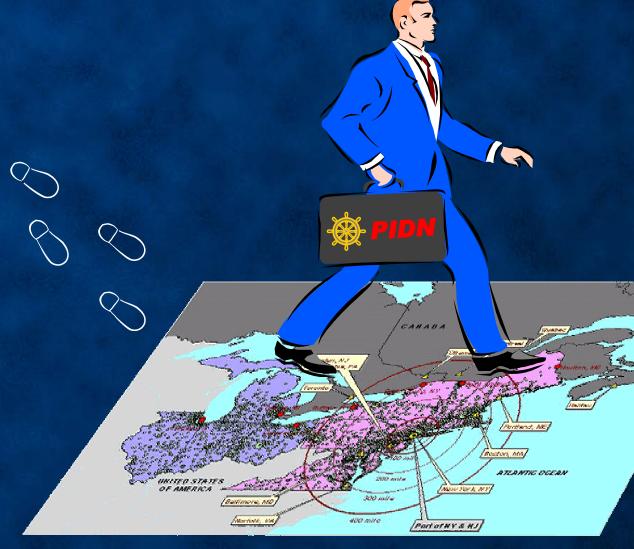




TOTAL LOGISTICS VIEW



PORT LANDLORD



TOTAL LOGISTICS PROVIDER



GUALS AND DENEFITS

Aligns and Integrates the Realization of Goals into a Single Program

PRIMARY GOALS

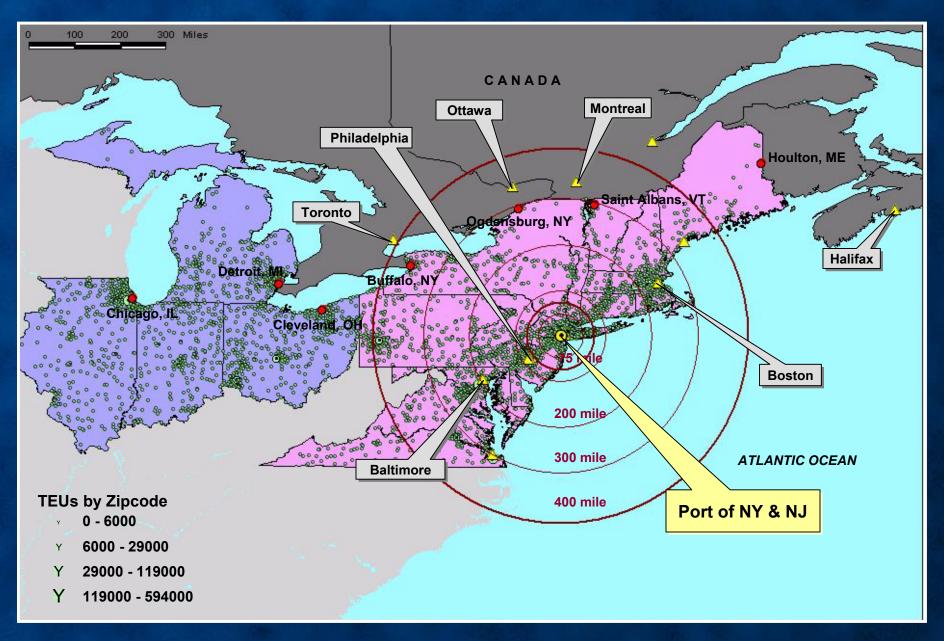
- Reduce Inland Distribution Costs
- Reduce Truck Trips (VMTs)
- Improve Air Quality
- Increase Throughput Capacity
- Increase Market Share

ADDITIONAL BENEFITS

- Decentralization of Development Impact
- Economic Development of Feeder Ports and Hinterlands
- Value-Added Distribution Opportunities
- Significant Conservation of Energy

SPATIAL CONCENTRATION OF TRADE

Origins and Destinations of Containerized Trade are Highly Concentrated

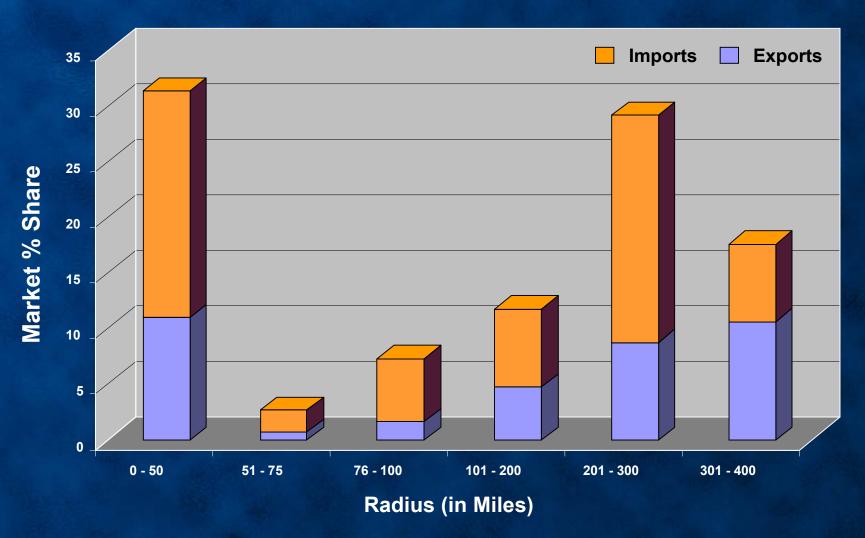




CRUSS SECTION OF PUNTING TRADE

Distribution of Trade Along a Radius Through the Region Reveals Two Zones

Distribution of Containerized Trade within 50 to 400 Mile Radius from Port Elizabeth 1998/99

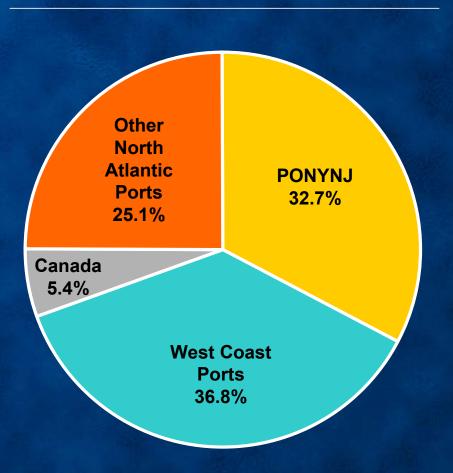




INAUE CHARACTERISTICS

Each Zip Code Has Unique Trade Flow Characteristics

Ports



International Market Top 10 Origin/Destination Countries (TEUs)¹

168,046
75,968
62,698
55,878
54,501
50,054
46,040
41,561
35,267
31,818

Note: 1) Year 2000 loaded TEUs for New Jersey.



HOW PIDN WORKS



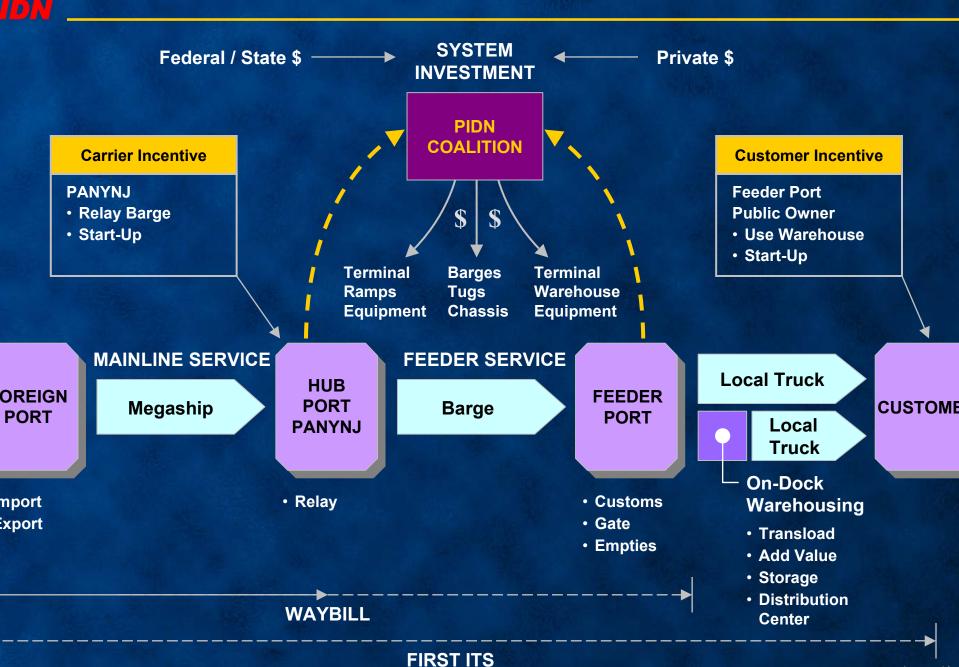


PIDN SUCCESS STRATEGIES

- Develop Innovative Structural Relationships
- Utilize New Technology
- Achieve Competitive Economics
- Provide Customer Value
- Produce Public Benefits

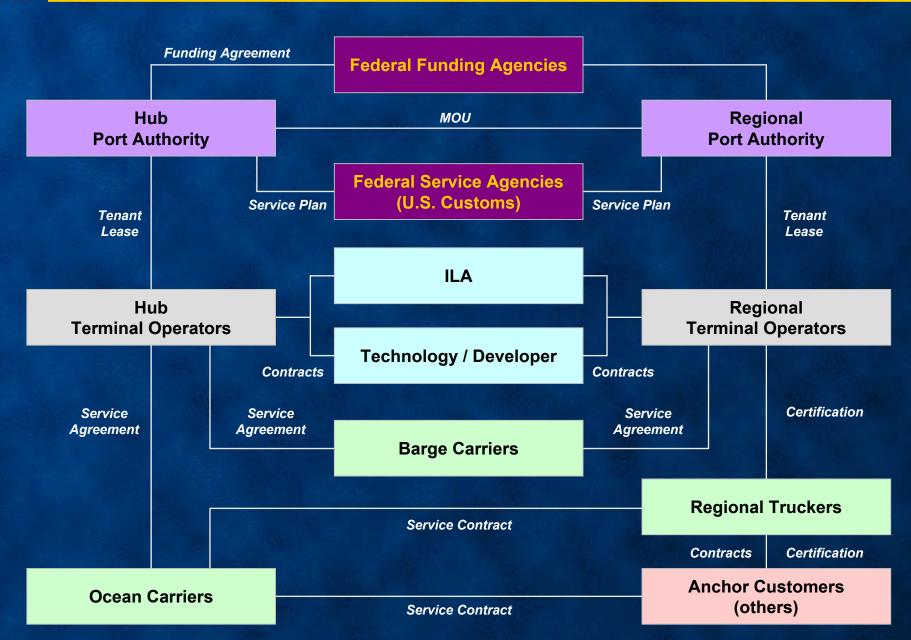


STRUCTURAL RELATIONSHIPS





PIDN PARTNERS





NEW TECHNOLOGY: FIRST ITS SYSTEM

U.S. Customs

Release



Ocean Carrier/Railroad

- Bill of Lading / Status Change
- Manifest
- · Line Release

Port Authority of NY&NJ

- SEA LINK®
- Ship Schedules
- Links to Terminals

Terminal Operators

- Manifest
- Bill of Lading / Status Change
- · Gate Moves

Port Information Network System (PINS)



Sandy Hook Pilots / Coast Guard / Railroads

Ship/train arrival information







Port Inland Distribution Network

CCTV

Real-time video at terminal gate

TRANSCOM

Real-time traffic and incident reports

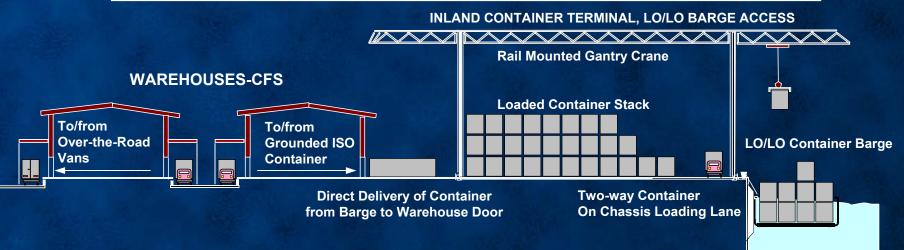
Cargo*Mate

Chassis tracking



NEW TECHNOLOGY: REGIONAL TERMINAL







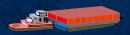
INUCK VS. BANGE ECUNUMICS — WILMING I ON

Price Comparison of Transit Cost Per Container (Import Load, Empty Return)

	Truck	LO/LO Barge
STEVEDORING AT PONYNJ		
Same for Truck and Barge Off Ship		
On to Barge		\$100
NYSA/ILA ASSESSMENTS		
Unit	\$ 65	25
Tonnage	70	0
Royalty is Port Blind, No Difference		
INLAND TRANSIT, DELIVERY TO CUSTOMER		
Truck PONYNJ to Feeder Port; Empty Return	575	
Load Up Barge Transit		125
Load Feeder Port Stevedoring		100
Local Delivery with Empty Return		150
Empty Feeder Port Stevedoring		100
Empty Barge Transit		25
PONYNJ Empty Stevedoring		100
TOTAL PRICE TO CUSTOMER	\$710	\$725
Chassis Pool Benefit		80_
NET PRICE		\$645



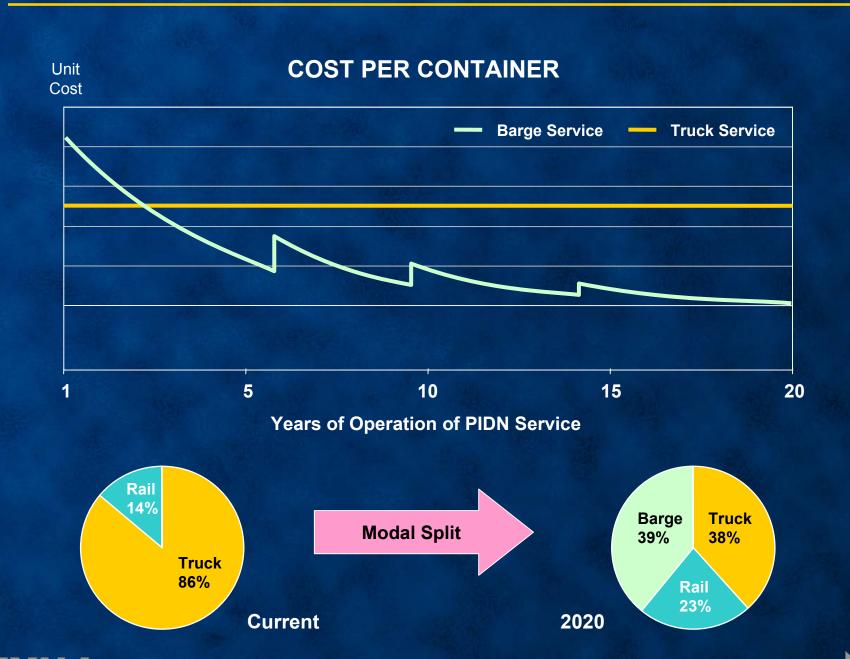
165 miles by truck from PONYNJ



205 miles by barge from PONYNJ



BARGE ECONOMICS





PIDN CUSTOMER VALUES

- All Water Service Closer to Customer
- On-Dock Warehouse Value-Added Service
- Increase Service Reliability; Redundancy
- Responsive/Flexible Delivery Options
- Improved Asset Management Chassis & Empties

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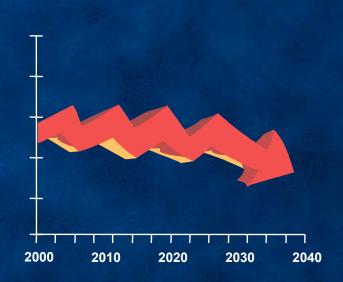
HIGHWAY CONSTRUCTION COST AVOIDANCE



Highway Capacity
Construction
Cost Savings

\$367,500,000 (PIDN Cost = \$243.3MM)

FREIGHT TRANSPORTATION COST SAVINGS



Transportation Cost Savings
Accrued by Using PIDN as
Compared to the Truck

\$140,700,000 (estimate for LO/LO-Rail PIDN system)

DISTRIBUTION CENTER JOBS & TAXES



Jobs, Sales, Taxes from New Distribution Warehousing Activities

> \$137,000,000 (800+ New Jobs)

Total Value of Economic Development Benefits = \$645,000,000



VEDOCED INOCK AMIL2

Future Growth of Port Generated VMTs Avoided

VMT Savings due to PIDN, Inside and Outside of the 75 Mile Radius Region, 1999 and 2020

	1999				
Region	VMTs Without PIDN	VMTs With PIDN ¹	VMT Savings due to PIDN		
75 Mile Radius 75 - 400 Mile	112,229,363 141,877,750	44,603,438 29,601,498	67,625,925 112,276,252		

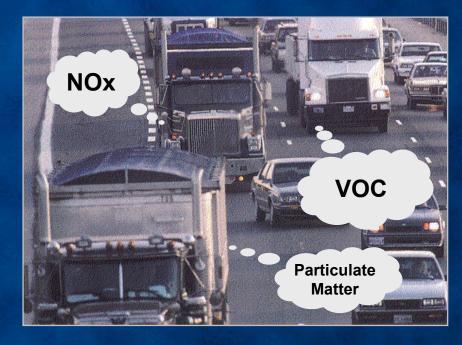
NOTE

1) For illustrative purposes, this assumes PIDN to have already been developed

	2020				
Region	VMTs Without PIDN	VMTs With PIDN	VMT Savings due to PIDN		
75 Mile Radius	314,205,188	116,000,138	198,205,050		
75 - 400 Mile	403,781,750	74,904,957	328,876,793		



ENVIRONMENTAL BENEFITS



2020 Net Reductions

Nitrogen Oxides @ 12.65 grams / VMT = 4,335 tons

Particulate Matter @ 0.788 grams / VMT = 270 tons

Volatile Organic Compounds @ 1.03 grams / VMT = 353 tons

Sulphur Oxides @ 0.520 grams / VMT = 178 tons

Source: U.S. Department of Transportation's Comprehensive Truck Size and Weight Study, Volume III - Scenario Analysis, Dec. 30, 1998, p. 10-2

Total net reduction of NOx emissions in inhabited areas resulting from using the barge as compared to the truck by 2020 is 4,335 tons per year





CONGESTION MITIGATION BENEFITS



I-95New Barge Route

Forecast of Highway Construction Related Savings for 2020

PIDN's congestion abatement value can be measured in terms of the estimated construction cost of the lane miles of "surrogate highway capacity" created.

	Albany	Davisville	Wilmington	Camden	New Haven
VMT (000s) / year	11,526.1	95,518.1	42,589.2	61,693.4	11,012.7
Distance (mi)	169	189	165	119	159
Annual volume (in trucks/year)	68,202	505,387	258,116	518,432	69,262
Daily volume (in trucks/day)	262	1,944	993	1,994	266
Hourly volume (in trucks/peak hour)	26	194	99	199	27
Lane miles (both directions)	3.17	26.24	11.70	16.95	3.03
\$MM / lane mile	10.0	10.0	10.0	10.0	10.0
Total value (\$MM)	31.7	262.4	117.0	169.5	30.3

Total Value of Equivalent Highway Capacity = \$610.8MM

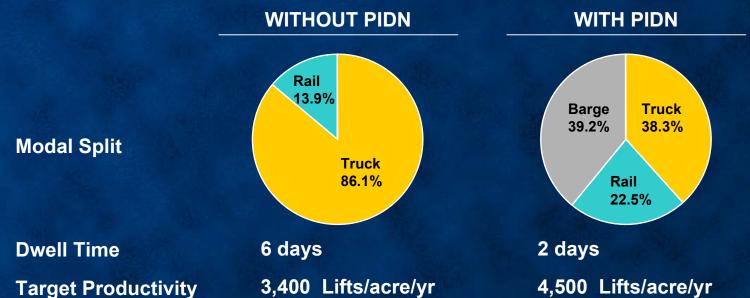


TERMINAL PRODUCTIVITE DENEFITS

By Cutting Container Dwell Time, PIDN Enables Higher Throughput Per Acre

PONYNJ CONTAINER TERMINAL





DEVELOPMENT PHASES

PIDN's Growth is Projected to Transverse Four Distinct Development Phases

